CHAPTER 2

THE MAGNITUDE OF DEPOT MAINTENANCE

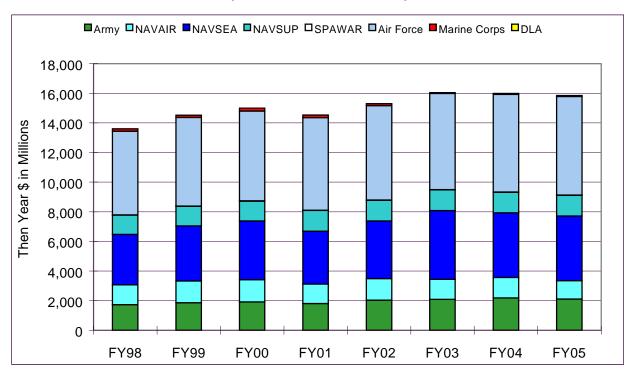
2.1 ESTIMATED DEPOT MAINTENANCE EXPENDITURES

Maintaining the large DoD inventory of equipment and weapon systems requires considerable expenditure of funds. The estimated expenditure to accomplish the depot maintenance mission is depicted in Chart 2-1. Chart 2-1 is reflective of the customer's perspective - the Service responsible for obtaining depot maintenance support of its assigned equipment from a variety of performing activities (which may include depots from its own Service, those of other Services, and contractors). The data in Chart 2-1 include funds for depot maintenance Interim Contractor Support (ICS) and Contractor Logistics Support (CLS).

The expenditure data in Chart 2-1 was submitted in response to a data call for the period FY98 through FY05. FY98 and FY99 data reflects actual Service expenditures for the accomplishment of depot maintenance. FY00 data is based on the congressionally approved budget. FY01 is based on the President's Budget, and FY02-FY05 data is based on the Services' last Program Objectives Memorandum (POM) submissions. The data track closely to the depot maintenance expenditure data in the "50-50" report; however, in some cases the Services and SYSCOMs provided updated expenditure data.

The depot maintenance expenditures estimate increases 5.7 percent for the period FY00 through FY05 (in then year dollars); however, constant FY00 dollars for the same period reflect a <u>decrease</u> of 6.9 percent. The level of contract workload reflects an increase from FY00 through FY05 from a level of \$6.5 billion to \$6.9 billion, or approximately 6.3 percent (then year dollars). In FY00 constant dollars this a 6.3 percent decrease.

Chart 2-1
Estimate of Depot Maintenance Expenditures
(Then Year \$ in Millions)



| | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 | FY05 |
|--------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Army | 1,733.9 | 1,859.8 | 1,917.0 | 1,806.2 | 2,033.7 | 2,090.0 | 2,181.3 | 2,106.8 |
| NAVAIR | 1,335.7 | 1,472.2 | 1,497.9 | 1,318.4 | 1,452.4 | 1,349.3 | 1,381.3 | 1,247.0 |
| NAVSEA | 3,404.3 | 3,716.5 | 3,962.0 | 3,566.0 | 3,896.4 | 4,643.8 | 4,364.6 | 4,364.6 |
| NAVSUP | 1,305.9 | 1,320.0 | 1,346.8 | 1,398.0 | 1,397.4 | 1,398.9 | 1,395.6 | 1,396.1 |
| SPAWAR | 11.7 | 13.4 | 15.2 | 15.4 | 15.8 | 15.7 | 15.4 | 15.5 |
| Air Force | 5,651.1 | 5,985.6 | 6,061.2 | 6,257.5 | 6,377.5 | 6,487.6 | 6,588.0 | 6,650.6 |
| Marine Corps | 157.1 | 157.0 | 194.8 | 174.1 | 123.7 | 59.9 | 64.5 | 69.2 |
| DLA | 0.1 | 0.2 | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 | 0.3 |
| | | | | | | | | |
| Total | 13,599.8 | 14,524.7 | 14,995.1 | 14,535.8 | 15,297.2 | 16,045.3 | 15,990.9 | 15,850.0 |

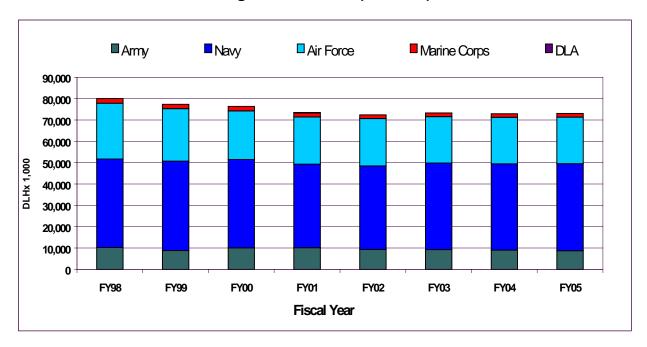
Notes:

- DLA and SPAWAR amounts are included in Chart 2-1, but are not visible in the graph.
- Funds for depot maintenance ICS and CLS are included.
- Navy data excludes Military Sealift Command.
- Due to rounding, figures may not add exactly.

2.2 ORGANIC WORKLOAD

Chart 2-2 shows the organic workload trend for FY98-FY05 in direct labor hours (DLH) from the agent Service's perspective--the organizational activity that performs depot-level maintenance support to a variety of customers (which may include its own Service, other Services, and other Federal Agencies). The data reflects workload from all funding sources (i.e., agent Service Operations and Maintenance (O&M); Procurement, Research, Development, Test, and Evaluation (RDT&E) appropriations, agent Service stock fund; and reimbursables such as other Services and Foreign Military Sales (FMS) customers).

Chart 2-2
Joint Service
Organic Workload (DLH 000)



| | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 | FY05 |
|------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Army | 10,273.6 | 8,812.0 | 10,090.3 | 10,136.8 | 9,382.4 | 9,271.7 | 9,023.7 | 8,730.6 |
| Navy | 41,473.7 | 41,918.0 | 41,364.8 | 39,136.1 | 39,111.0 | 40,546.1 | 40,367.2 | 40,773.5 |
| NAVSEA | 28,783.4 | 29,819.9 | 28,789.7 | 27,027.2 | 27,011.1 | 28,454.2 | 28,274.3 | 28,680.6 |
| NAVAIR | 12,195.3 | 11,557.1 | 12,156.1 | 11,711.9 | 11,711.9 | 11,711.9 | 11,711.9 | 11,711.9 |
| SPAWAR | 495.0 | 541.0 | 419.0 | 397.0 | 388.0 | 380.0 | 381.0 | 381.0 |
| Air Force | 26,090.0 | 24,572.0 | 22,821.0 | 22,129.0 | 22,125.0 | 21,748.0 | 21,840.0 | 21,840.0 |
| Marine Corps | 2,218.0 | 1,995.4 | 2,089.8 | 1,956.3 | 1,720.4 | 1,720.4 | 1,720.4 | 1,720.4 |
| DLA | 4.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 |
| JOINT SERVICE | 80,059.3 | 77,305.4 | 76,373.9 | 73,366.1 | 72,346.9 | 73,294.2 | 72,959.3 | 73,072.5 |

Notes: NAVAIR, NAVSEA, and SPAWAR totals in Chart 2-2 are subsets of the Navy total. Due to rounding, figures may not add exactly.

Table 2-1 provides the organic workload data shown from the joint Service perspective sorted by major commodity.

Table 2-1
Joint Service Organic Workload by Major Commodity
(DLH 000)

| | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 | FY05 |
|-------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Aircraft Airframes | 13,295.4 | 12,924.3 | 13,024.4 | 11,708.7 | 11,505.7 | 11,153.7 | 11,201.7 | 11,172.7 |
| Aircraft Components | 14,150.1 | 13,644.8 | 13,840.3 | 14,637.6 | 14,679.1 | 14,773.9 | 14,661.9 | 14,630.8 |
| Engines (Gas Turbine) | 4,201.0 | 3,635.9 | 2,788.0 | 2,164.2 | 1,995.4 | 1,989.3 | 1,921.3 | 1,905.2 |
| Missiles & Components | 1,323.9 | 1,296.2 | 1,570.9 | 1,568.6 | 1,540.2 | 1,714.2 | 1,796.2 | 1,637.2 |
| Amphibians | 702.5 | 634.4 | 601.9 | 595.1 | 522.1 | 522.1 | 522.1 | 522.1 |
| Ground Combat Vehicles | 3,998.7 | 2,985.2 | 3,062.6 | 3,068.0 | 2,714.1 | 2,469.7 | 2,409.7 | 2,402.0 |
| Ground & Shipboard C-E | 4,105.2 | 3,827.3 | 3,818.9 | 3,823.7 | 3,851.0 | 3,873.0 | 3,774.0 | 3,751.0 |
| Automotive / Construction | 221.9 | 199.3 | 291.4 | 296.3 | 258.4 | 253.1 | 253.1 | 252.7 |
| Tactical Vehicles | 333.9 | 289.8 | 444.2 | 384.9 | 351.4 | 348.4 | 339.4 | 331.4 |
| Ground General Purpose | 262.4 | 259.9 | 338.2 | 277.1 | 293.5 | 304.9 | 311.9 | 302.8 |
| Ord., Weapons & Munitions | 853.5 | 817.5 | 1,028.0 | 982.9 | 978.8 | 1,008.8 | 1,042.8 | 1,003.2 |
| Sea Systems | 27,520.8 | 28,676.5 | 27,479.5 | 25,714.3 | 25,614.6 | 27,009.7 | 26,806.8 | 27,255.1 |
| Software | 2,546.0 | 2,430.0 | 2,263.0 | 2,153.0 | 2,121.0 | 1,990.0 | 2,058.0 | 2,058.0 |
| Special Interest Items | 250.6 | 370.8 | 269.8 | 319.9 | 296.5 | 296.5 | 294.5 | 293.5 |
| Other | 974.3 | 604.7 | 838.3 | 844.5 | 826.5 | 825.5 | 821.5 | 816.5 |
| Associated Fabrication/Mfg. | 1,408.9 | 1,119.4 | 1,072.4 | 1,057.8 | 1,030.9 | 993.8 | 976.8 | 970.6 |
| Fleet Support / Field Support | 3,910.2 | 3,589.5 | 3,642.1 | 3,769.7 | 3,767.7 | 3,767.7 | 3,767.7 | 3,767.7 |
| | | | | | | | | |
| TOTALS | 80,059.3 | 77,305.4 | 76,373.9 | 73,366.1 | 72,346.9 | 73,294.2 | 72,959.3 | 73,072.5 |

Note: Due to rounding, figures may not add exactly.

2.3 CONTRACT WORKLOAD

Table 2-2 presents the contract workload from the joint Service perspective sorted by major commodity.

Table 2-2
Joint Service Contract Workload by Major Commodity
(Then Year Dollars in Millions)

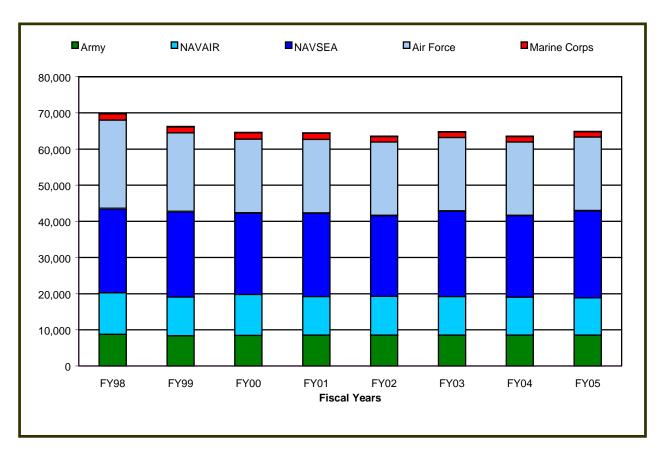
| | <u>FY98</u> | <u>FY99</u> | <u>FY00</u> | <u>FY01</u> | <u>FY02</u> | <u>FY03</u> | <u>FY04</u> | <u>FY05</u> |
|------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Aircraft Airframes | 1,241.6 | 1,543.1 | 1,509.7 | 1,587.7 | 1,610.8 | 1,691.1 | 1,747.6 | 1,794.0 |
| Aircraft Components | 1,381.2 | 1,643.1 | 1,642.9 | 1,991.6 | 1,928.8 | 1,902.3 | 1,912.5 | 1,852.2 |
| Engines (Gas Turbine) | 130.5 | 187.2 | 352.8 | 358.8 | 361.0 | 358.4 | 359.2 | 359.5 |
| Missiles & Components | 117.8 | 168.5 | 138.7 | 170.9 | 183.3 | 189.4 | 244.6 | 184.1 |
| Amphibians | 0.0 | 43.8 | 49.5 | 48.0 | 43.5 | 9.8 | 9.8 | 16.6 |
| Ground Combat Vehicles | 113.6 | 110.8 | 121.6 | 134.5 | 134.6 | 140.8 | 137.8 | 140.6 |
| Ground & Shipboard C-E | 150.7 | 166.4 | 121.8 | 117.7 | 163.7 | 159.8 | 167.3 | 167.5 |
| Automotive/Construction Equipment | 7.2 | 11.5 | 21.4 | 27.2 | 8.3 | 7.3 | 7.4 | 10.4 |
| Tactical Vehicles | 5.3 | 32.8 | 32.4 | 28.8 | 35.1 | 41.8 | 35.9 | 37.3 |
| Ground General Purpose | 36.5 | 34.4 | 28.4 | 27.2 | 32.5 | 28.5 | 28.9 | 29.6 |
| Ord., Weapons & Munitions | 35.9 | 30.2 | 30.4 | 31.1 | 31.3 | 32.5 | 34.1 | 31.9 |
| Sea Systems | 1,172.1 | 1,610.8 | 1,600.0 | 1,493.6 | 1,356.0 | 1,355.0 | 1,482.4 | 1,479.8 |
| Software | 387.7 | 458.7 | 430.1 | 429.1 | 445.2 | 454.8 | 474.9 | 483.7 |
| Special Interest Items | 0.0 | 17.2 | 17.5 | 17.8 | 0.0 | 0.0 | 0.0 | 0.0 |
| Other | 414.9 | 327.9 | 361.0 | 345.9 | 350.4 | 358.9 | 351.0 | 334.9 |
| Associated Fabrication/Mfg. | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Fleet Support / Field Support | 42.7 | 47.6 | 54.2 | 18.0 | 63.5 | 54.0 | 39.9 | 0.0 |
| | | | | | | | | |
| TOTAL | 5,237.7 | 6,434.1 | 6,512.2 | 6,827.9 | 6,748.1 | 6,784.4 | 7,033.2 | 6,922.0 |

Notes: Due to rounding, figures may not add exactly. Funds for ICS and CLS are included.

2.4 DEPOT MAINTENANCE PERSONNEL LEVELS

Chart 2-3 provides an overall view of the assigned depot maintenance personnel levels by Service for FY98 through FY05. The assigned depot maintenance personnel include permanent military and civilian personnel, both direct and indirect, and temporary and part-time personnel. The personnel data reflect the actual or projected end on board strength as of 30 September of the fiscal years. Appendix B provides the FY98-FY05 personnel levels by depot, broken out by direct and indirect and by military and civilian workers, when possible.





| | FY98 | FY99 | FY00 | FY01 | FY02 | FY03 | FY04 | <u>FY05</u> |
|--------------|------------|------------|--------|--------|--------|--------|--------|-------------|
| Army | 8,760 | 8,390 | 8,471 | 8,559 | 8,563 | 8,564 | 8,566 | 8,566 |
| NAVAIR | 11,536 | 10,725 | 11,315 | 10,682 | 10,746 | 10,645 | 10,486 | 10,328 |
| NAVSEA | 23,130 | 23,502 | 22,456 | 22,954 | 22,223 | 23,557 | 22,491 | 23,986 |
| SPAWAR | 191 | 183 | 156 | 156 | 144 | 139 | 139 | 139 |
| Air Force | 24,384 | 21,681 | 20,339 | 20,325 | 20,291 | 20,291 | 20,291 | 20,291 |
| Marine Corps | 1,721 | 1,635 | 1,763 | 1,698 | 1,497 | 1,497 | 1,497 | 1,497 |
| DLA | <u>116</u> | <u>115</u> | 112 | 84 | 84 | 84 | 84 | 84 |
| TOTAL | 69,838 | 66,231 | 64,612 | 64,458 | 63,548 | 64,777 | 63,554 | 64,891 |

Note: DLA and SPAWAR amounts are included in Chart 2-3, but are not visible in the graph.